## THEORETICAL AND PRACTICAL ASPECTS REGARDING THE REORGANIZATION OF PUBLIC INSTITUTIONS AS FUSION MERGING

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Abstract: Changes in economic and social plan, the need to observe framework agreements with the European Commission and International Monetary Fund, and the need to support business led to the adoption and implementation of appropriate legislative framework on the reorganization of public institutions in Romania. This research is intended to be a model of theoretical and practical overview of the stages of the reorganization of public institutions as fusion merging.

Keywords: public institutions, reorganization of public institutions, consolidation by merger, disposal of assets, disposal of equity and liabilities

# 1. Theoretical dimensions on the reorganization of public authorities and institutions. General aspects of the reorganization by merger consolidation as public institutions

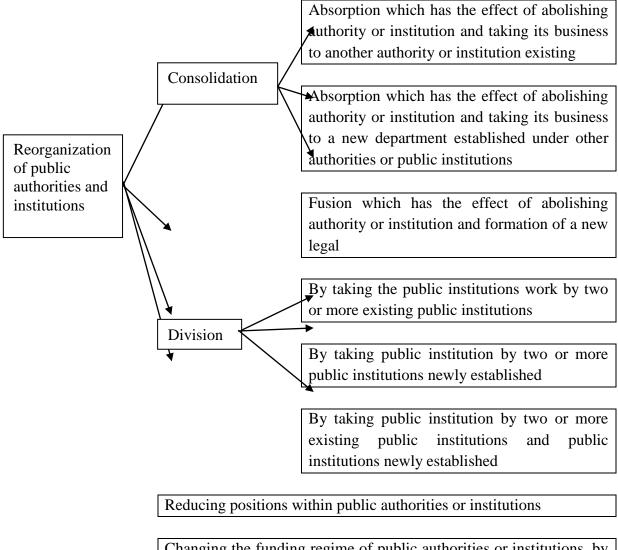
Reorganization of public institutions regulated in our country nr.329/2009 Act as amended and supplemented, the Accounting Law No.82/1991 as amended and supplemented. The ways of business reorganization of public institutions are shown schematically in Figure 1.

Reorganization of public institutions in the form of merger consolidation is achieved by dissolution without liquidation of public institutions outgoing and transfer assets, equity and debt by a public institution to be formed for this purpose.

Prior to the consolidation by merger next steps:

- ↓ Is achieved inventory assets in equity and debt in accordance with the accounting regulations in force;
- Shall be accounted for during inventory differences (pluses and / or minuses quantitative found in inventory that value adjustments for fixed assets and current assets);
- Financial statements are prepared for the closure of the public institutions will cease operation by reorganizing as consolidation by merger;
- Publication of the act of reorganization and approval by the principal loan inventory, financial statements and contracts in progress at the time of fusion;
- Delivery and reception of assets, equity and liabilities based teaching protocols pickup within 15 days of the date of entry into force of legislative acts governing the establishment or reorganization of the public institutions.

Figure no.1. "Ways reorganization of public authorities and institutions"



Changing the funding regime of public authorities or institutions, by transferring revenue received from the state budget and funding from the state budget expenditures

Source: developed by the author according to article 3 of Law nr.329/2009

New public institution established after consolidation by merger acquires all the assets, equity and debts, that takes existing staff structures in the public institutions outgoing. *Table no. 1.* "Examples of newly established public institutions in Romania by abolishing institutions / existing structures as a result of consolidation by merger"

Institutions / structures cease to exist as a result of reorganization through	Structure	/ new l	egal
merger consolidation	person esta	blished	
Romanian Agency for Foreign Investments consolidation by merger with	Romanian	Centre	for
the Romanian Centre for Trade	Trade and Investment		
Romanian Centre for Trade consolidation by merger with the Romanian	Romanian	Centre	for
Agency for Foreign Investments	Trade and Investment		
National Centre for Scholarships Abroad consolidation by merger with	Agency	Loans	and
the credit agency for students in institutions of higher education and	and Scholarships		

Institutions / structures cease to exist as a result of reorganization through	Structure / new legal
merger consolidation	person established
private accredited	
National Centre for Professional Development Bucharest consolidation	National School of
by merger with the National School of Public Health and Health	Public Health,
Management Bucharest	Management and
	Professional
	Development Bucharest
Agency Loans for Students in Higher Education Institutions of State and	Agency Loans and
private accredited fusion merging with the National Centre for Study	Scholarships Agency
Abroad Scholarships	Loans and Scholarships
National Inspectorate for Persons fusion merging with	Directorate for Personal
National Centre Management on Personal Records Database	Records and
	Administration
	Database

Source: developed by the author as Annexes 1, 2 of the Law nr.329/2009

# 2. Case study on the reorganization of public institutions in the form of consolidation by merger

Public institutions "X" and "Y" fully financed from own revenues, is reorganized as consolidation through merger. After merging fusion is established public institution "Z".

Following the inventory made at the public institutions "X" under the O.M.F.P. No. 2861/2009 with subsequent amendments were noted against the following quantitative differences, and value are recorded in the accounts as follows:

1. Pluses inventory held at the cashier where they found extra vouchers worth 1,765 lei for which the cashier has no justification:

53206 = 750 1,765 lei

"Vouchers Feed"

"Income Property"

- 2. Missing auxiliary materials with a book value of 35 lei, 50 lei current value. The employee admits his guilt and submit to the cashier counter products damage the institution:
- a. Out of stock records found missing from the inventory:

60201 = 30201 35 lei

"Expenditure on ancillary materials" "Ancillary materials"

b. Imputation in task manager guilty registration:

4280102 = % 50 lei

"Other claims related to staff in one year"

791 35 lei

"Revenues from the sale of assets

belonging to the state"

44801 15 lei

"Other liabilities to the budget"

c. Submission by the manager of the consideration attributable to the cashier stock:

53101 = 4280102 50 lei

"Cashier lei" "Other claims related to staff in one year" 3. Pluses of materials in the warehouse inventory objects worth 65 lei: 603 30301 65 lei "Materials "Expenditure inventory objects in on the inventory objects" storage" 4. Registering value adjustments for impairment of consumables because the carrying amount of 300 lei and 270 lei inventory value: 6810401 = 3920130 lei "Operational expenditure adjustments "Obsolescence allowances on for depreciation of current assets / consumables" stock" 5. Recording depreciation on fixed assets and intangible assets owned before the merger: a. Amortization of software: 68101 28008 100 "Operational expenditure on depreciation of "Amortization of other intangible lei fixed assets" assets" b. Depreciation of buildings: 68101 28102 1,000 lei "Operational expenditure on depreciation of "Depreciation of buildings" fixed assets" c. Depreciation of vehicles: 68101 = 28103300 lei "Depreciation of plant, vehicles, "Operational expenditure on depreciation of fixed assets" animals and plantations" d. Amortization of computer: 68101 28104 200 lei "Operational expenditure "Depreciation of furniture, office on depreciation of fixed assets" automation equipment, protective equipment and material human values and other tangible fixed assets" 6. Registration of building revaluation (net book value method), knowing the following gross carrying amount of 48,000 lei and 8,000 lei depreciation recorded, current market value (fair value) 34,000 lei and 4,000lei existing revaluation difference: a. Cancellation of accumulated depreciation recorded 8,000 lei 28102 212 "Depreciation of buildings" "Construction" b. Registration revaluation difference: net accounting value = Gross value accounting - depreciation 48,000 - 8,000 = 40,000 lei present value (fair value) 34,000 lei - 6,000 lei current revaluation difference existing revaluation difference 4,000 lei

1	1	1*.		1.			0001:		
depreciation a		-		ue adju	stments)	- 2,	000 lei		
Accounting w	ill be record	led as follov	ws:						
%			=	212				6,000	<u>lei</u>
				"Cons	truction"				
10502								4,000	lei
"Buildings rev	valuation res	serve''							
68103								2,000	lei
"Operating e	xpenses Im	pairment o	on						
fixed assets"									
7. Clearance of	of expenditu	re and rever	nue:						
a. Clearance o	f expenditu	re:		b. Clearance of revenue:					
121	=	%	3,600	<u>)</u>	%	=	121		1,800
"The	result						"The	result	
patrimonial"							patrimonial"		
		60201	35		750				1,765
		603	- 65		791				35
		68101	1,600	)					
		6810401	30						
		68103	2,000	)					

### Trial balance before and after inventory public institution "X":

Account	Account Name	Final	balance	Final	balance
Symbol		before		after inv	entory
		inventor	y		
		D	С	D	С
101	Fund assets that make up the state's public		126,00		126,00
			0		0
10502	Buildings revaluation reserve		4,000		0
117	Reported result		7,000		7,000
121	The result patrimonial		2,000		200
20801	Software	5,000		5,000	
212	Construction	48,000		34,000	
21303	Means of transport	10,000		10,000	
214	Furniture, office equipment, equipment for	12,000		12,000	
	protection of human and material values and other				
	intangible fixed assets				
28008	Amortization of other intangible assets		1,500		1,600
28102	Depreciation of buildings		7,000		0
28103	Depreciation of plant, vehicles, animals and		5,200		5,500
	plantations				
28104	Depreciation of furniture, office automation		2,300		2,500
	equipment, protective equipment and material human				
	values and other tangible fixed assets				
30201	Auxiliary materials	1,000		965	

30202	Fuels	4,000		4,000	
30301	Materials inventory objects in storage	2,000		2,065	
30302	Materials inventory objects into use	4,000		4,000	
39201	Obsolescence allowances on consumables		0		30
40101	Suppliers under 1 year		10,000		10,000
40102	Suppliers over 1 year		20,000		20,000
41101	Customers with a maturity of one year	3,000		3,000	
4090101	Suppliers borrowers for purchases of goods such as stocks	1,000		1,000	
4090102	Suppliers borrowers for services and performance of works	1,000		1,000	
421	Staff salaries, due		10,000		10,000
43101	Employer contributions for social insurance		900		900
43102	Insured for social security contributions		300		300
43103	Employer contribution for health insurance		500		500
43104	Contributions for health insurance policyholders		500		500
43105	Employer contributions for work accidents and occupational diseases		200		200
43107	Employers' contributions holidays and allowances		100		100
43701	Employer contributions for unemployment insurance		400		400
43702	Insured for unemployment insurance contributions		400		400
43703	Employers' contributions to the fund for payment of wage claims		100		100
444	Tax on income from wages and other entitlements		1,600		1,600
44801	Other liabilities to the budget		0		15
51201	Treasury accounts and the credit institutions in lei	55,000		55,000	
53101	Cashier in lei	5,000		5,050	
53204	For motor fuels vouchers	18,000		18,000	
53206	Vouchers Feed	7,000		8,765	
560	Available public institutions financed entirely from	24,000		24,000	
	own				_
SUM		200,00	200,00	187,84	187,84
		0	0	5	5

Following the inventory made at the public institutions "Y" under O.M.F.P. No. 2861/2009 with subsequent amendments no differences was found:

### Trial balance before and after inventory public institution "Y":

	0 0 1				
Account	Account Name	Final	balance	Final	balance
Symbol		before	e after inver		entory
		invento	inventory		
		D	С	D	С
101	Fund assets that make up the state's public		132,50		132,50
			0		0

117	Reported result		2,000		2,000
121	The result patrimonial		3,000		3,000
20801	Software	2,000		2,000	
212	Construction	54,000		54,000	
214	Furniture, office equipment, equipment for protection of human and material values and other intangible fixed assets	8,000		8,000	
28008	Amortization of other intangible assets		1,000		1,000
28102	Depreciation of buildings		5,000		5,000
28104	Depreciation of furniture, office automation equipment, protective equipment and other tangible fixed assets		3,000		3,000
30208	Other consumables	3,000		3,000	
39201	Obsolescence allowances on consumables		500		500
40101	Suppliers under 1 year		8,000		8,000
40102	Suppliers over 1 year		22,000		22,000
41101	Customers with a maturity of one year	15,000		15,000	
421	Staff salaries, due		20,000		20,000
43101	Employer contributions for social insurance		1,800		1,800
43102	Insured for social security contributions		600		600
43103	Employer contribution for health insurance		1,000		1,000
43104	Contributions for health insurance policyholders		1,000		1,000
43105	Employer contributions for work accidents and occupational diseases		400		400
43107	Employers' contributions holidays and allowances		200		200
43701	Employer contributions for unemployment insurance		800		800
43702	Insured for unemployment insurance contributions		800		800
43703	Employers' contributions to the fund for payment of wage claims		200		200
444	Tax on income from wages and other entitlements		3,200		3,200
51201	Treasury accounts and the credit institutions in lei	80,000		80,000	
53101	Cashier in lei	10,000		10,000	
560	Available public institutions financed entirely from own	35,000		35,000	
SUM	1	207,00	207,00	207,00	207,00
		0	0	0	0
		•			

Balance sheets prepared under trial balances prepared after inventory on the two public institutions is as follows:

curr	INDICATORS	row	Public	Public
ent		code	Institution	Institution
Issu			"X"	"Y"
e				

curr	INDICATORS	row	Public	Public
ent		code	Institution	Institution
Issu			"X"	"Y"
e				
A	В	С		1
<b>A.</b>	ACTIVE	1		
	NON-CURRENT ASSETS	2		
1.	Intangible fixed assets	3	3,400	1,000
2.	Technical installations, vehicles, animals and	4	14,000	5,000
	plantations, furniture, office equipment and other tangible assets			
3.	Land and buildings	5	34,000	49,000
4.	Other non-financial assets	6	0	0
5.	Non-current financial assets (long term investment) over	7	0	0
.	a year	^		
	Equity securities	8	0	0
6.	Non-current receivables - amounts to be recovered after	9	0	0
0.	more than one year			
	Non-current trade receivables - amounts to be recovered	10	0	0
	after more than one year			
7.	TOTAL NON-CURRENT ASSETS (rows	15	51,400	55,000
	03+04+05+06+07+09)			
	CURRENT ASSETS	18		
1.	Stocks	19	11,000	2,500
2.	Current receivables - amounts to be received within a	20	5,000	15,000
	period of less than one year - Total, of which:			
	Commercial receivables and advances to:	21	5,000	15,000
	Commercial receivables	22	3,000	15,000
	Advances granted to	22.1	0	0
	Claims budget of which:	23	0	0
	General government claims	24	0	0
	Claims of Community operations	25	0	0
	Amounts received from the European Commission	26	0	0
	Short-term loans granted	27	0	0
	Total current receivables (rows 21 +23 +25 +27)	30	0	0
3.	Short-term investments	31	0	0
4.	Cash and bank deposits of which:	32	110,815	125,000
	Accounts treasury, cash, other assets, cash advances	33	110,815	125,000
	of which: deposits	34	0	0
	Accounts credit institutions, home, cash advances	35	0	0
	of which: deposits	36	0	0
	Total disposable (rows 33+35)	40	110,815	125,000

curr	INDICATORS	row	Public	Public
ent		code	Institution	Institution
Issu			"X"	"Y"
e				
5.	Deposits with the central treasury	41	0	0
	Prepaid expenses	42	0	0
	TOTAL CURRENT ASSETS (rows	45	126,815	142,500
	19+30+31+40+41+42)			
	TOTAL ASSETS (rows 15+45)	46	178,215	197,500
B.	DEBTS	50		
	NON-CURRENT DEBTS - amounts to be paid	51		
	within a period of less than one year			
1.	Non-current amounts payable, including:	52	20,000	22,000
	Commercial debts	53	20,000	22,000
2.	Long-term loans	54	0	0
3.	Provisions	55	0	0
	TOTAL NON-CURRENT DEBTS (rows 52+54+55)	58	20,000	22,000
	CURRENT DEBTS - amounts to be paid within a	59	10,015	8,000
	period of up to one year - total of which:			
1.	Commercial debts and advances and other settlements,	60	10,000	8,000
	including:			
	Commercial debts	61	10,000	8,000
	Advances received	61.1	0	0
2.	Debts to budget of which:	62	15	0
	Debts to budgets of public institutions, including:	63	15	0
	Social contributions	63.1	0	0
	Amounts due from external grants	64	0	0
3.	Debts transactions in external grants and funds from the	65	0	0
	budget, other debts to international organizations			
	of which amounts owed by the European Commission	66	0	0
4.	Short term borrowings - amounts to be paid within a	70	0	0
	period of up to one year			
5.	Long-term loans - amounts to be paid in current year	71	0	0
6.	Employee salaries and related contributions	72	15,000	30,000
7.	Other rights of other categories of people (pensions,	73	0	0
	unemployment benefits, grants)			
	Pensions, unemployment benefits, scholarships	73.1	0	0
8.	Revenue in advance	74	0	0
9.	Provisions	75	0	0
10.	TOTAL CURRENT DEBTS (rows	78	25,015	38,000
	60+62+65+70+71+72+73+74+75)			
11.	TOTAL DEBTS (rows 58+78)	79	45,015	60,000

curr	INDICATORS	row	Public	Public
ent		code	Institution	Institution
Issu			"X"	"Y"
e				
12.	NET ASSETS =TOTAL ASSETS NET ASSETS -	80	133,200	137,500
	TOTAL DEBTS = OWN CAPITALS (row 80=rows			
	46–79=row 90)			
C.	OWN CAPITALS	83		
1.	Reserve, funds	84	126,000	132,500
2.	Reported result (ct.117 - credit balance)	85	7,000	2,000
3.	Reported result (ct.117 - debit balance)	86	-	-
4.	Patrimonial result for the year (ct.121 - credit balance)	87	200	3,000
5.	Patrimonial result for the year (ct.121 - credit balance)	88	-	-
6.	TOTAL CAPITALS OWN (rows 84+85-86+87-88)	90	133,200	137,500

Disposal of assets of public institutions "X" and "Y" under the Protocol by the institution receiving public teaching newly created "Z":

receiving p	done teden	5	newry creat	ica E .					
Public Insti	tution "X"				Public Insti	itution "Y"	,		
892		=	%	187,845	892		=	%	207,000
"Closing	Balance				"Closing	Balance			
Sheet"					Sheet"				
			20801	5,000				20801	2,000
			212	34,000				212	54,000
			21303	10,000				214	8,000
			214	12,000				30208	3,000
			30201	965				41101	15,000
			30202	4,000				51201	80,000
			30301	2,065				53101	10,000
			30302	4,000				560	35,000
			41101	3,000					
			4090101	1,000					
			4090102	1,000					
			51201	55,000					
			53101	5,050					
			53204	18,000					
			53206	8,765					
			560	24,000					

Disposal liabilities and equity of public institutions "X" and "Y" under the Protocol by the institution receiving public teaching newly created "Z":

Public Institution "X"

Public Institution "Y"

%	=	892 "Closing Sheet"	Balance	187,845	%	=	892 "Closing Sheet"	Balance	207,000
101				126,000	101				132,500
117				7,000	117				2,000
121				200	121				3,000
28008				1,600	28008				1,000
28103				5,500	28102				5,000
28104				2,500	28104				3,000
39201				30	39201				500
40101				10,000	40101				8,000
40102				20,000	40102				22,000
421				10,000	421				20,000
43101				900	43101				1,800
43102				300	43102				600
43103				500	43103				1,000
43104				500	43104				1,000
43105				200	43105				400
43107				100	43107				200
43701				400	43701				800
43702				400	43702				800
43703				100	43703				200
444				1,600	444				3,200
44801				15					

Receipt of assets, liabilities and equity of the newly established public institution "Z" in public institutions "X" and "Y" based on teaching reception protocol:

# a. Receiving assets:

Assets rec	ceived from the pub	lic institution "X"	Assets received from the public institution "Y"			
%	= 891	<u>187,845</u>	% = 891	207,000		
	"Opening		"Opening			
	balance"		balance"			
20801		5,000	20801	2,000		
212		34,000	212	54,000		
21303		10,000	214	8,000		
214		12,000	30208	3,000		
30201		965	41101	15,000		
30202		4,000	51201	80,000		
30301		2,065	53101	10,000		
30302		4,000	560	35,000		
41101		3,000				
4090101		1,000				
4090102		1,000				

51201	55,000
53101	5,050
53204	18,000
53206	8,765
560	24,000

### b. Receipt of debt and to equity:

Debt and equity institution "X"	recei	ved from	the public	Debt and equity rece institution "Y"	ived from	the public
891	=	%	187,845	891 =	%	207,000
"Opening	_	/0	107,045	"Opening balance"	/0	<u>207,000</u>
balance"				Opening balance		
Datatice		101	126,000		101	132,500
		101	7,000		101	2,000
		121	200		121	,
						3,000
		28008	1,600		28008	1,000
		28103	5,500		28102	5,000
		28104	2,500		28104	3,000
		39201	30		39201	500
		40101	10,000		40101	8,000
		40102	20,000		40102	22,000
		421	10,000		421	20,000
		43101	900		43101	1,800
		43102	300		43102	600
		43103	500		43103	1,000
		43104	500		43104	1,000
		43105	200		43105	400
		43107	100		43107	200
		43701	400		43701	800
		43702	400		43702	800
		43703	100		43703	200
		444	1,600		444	3,200
		44801	15		777	3,200
		44001	13			

Rethinking the whole institutional system, reorganizing and reforming activity at public institutions in Romania is based on the following assumptions:

need to streamline the activities of public institutions linked to the government's priorities for reform in public administration;

urgency of establishing economic and financial measures in the public institutions, due to the severe economic downturn threatening the economic stability of Romania;

ensure the commitments by the Government during negotiations loan agreements with financial institutions and framework agreements with the European Commission;

Budgetary constraints and compliance with the allocated funds etc.

Given the current global financial context, ensuring the prerequisites for the establishment of new institutions to adapt to the existing financial situation corresponding economic reality requires the adoption of urgent measures to ensure the purpose of strengthening the existing legal framework, and organization.

Failure reorganization of public institutions can prevent proper organization of activities and the impossibility of improving the institutional conditions of activities, both in terms of organization and operation, and in financial terms, in terms of framing the budget income and expenditure approved.

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